

A stylized, light blue silhouette of the Chicago skyline is set against a dark blue background. The skyline includes several prominent skyscrapers, such as the Willis Tower (with its distinctive diamond-patterned facade) and the Willis Tower's spire. The buildings are rendered in a simplified, geometric style.

AVIATION WEEK 2011
EXECUTIVE SUMMIT

Fairmont Hotel, Chicago
May 4-6, 2011

www.aviationweek.com/execsummit2011

PRESENTED BY



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We cordially invite you to participate in the 2011 Aviation Week Executive Summit, which will be held May 4-6, at the Fairmont Hotel in Chicago. Our sponsor is Siemens PLM Software.

The Aviation Week Executive Summit is a gathering of the aerospace and defense industry's senior leaders in the areas of program portfolios, engineering/technology, and strategic planning. Our focus is on the health of the industry - what we need to accomplish as a leadership community to assure we are poised to deliver the air transportation, space, communication, defense and security solutions required by the industry's civil and government customers.

Our past events have focused on a wide range of issues, from gaining a deeper understanding of the industrial base to increasing our perspectives on business models, global alliances and talent mix required for the future. At this year's Summit, we will focus on the following topics:

- Assuring innovation and acquisition processes that address future requirements while maintaining industry vitality.
- Identifying and resolving issues surrounding productivity (commercial, space and defense).
- Refining message and methods toward attracting the workforce needed for the future.

We use a roundtable methodology, supported by research and subject experts, to address the issues. Our working agenda will help prepare you for the Summit. Because this is an interactive event, with the goal of providing specific value to each person attending, we do ask that you RSVP as soon as possible.

To access information about the event, please go to www.aviationweek.com/execsummit2011. To RSVP, or for additional information, contact Special Projects Editor, Carole Rickard Hedden, 505 239 9520, or chedden1@cox.net. **We look forward to seeing you in Chicago!**

Executive Summit Hosts

Chris Chadwick, Boeing Military Aircraft
Barry Eccleston, Airbus NA
Gene Fraser, Northrop Grumman Aerospace
Steve Grundman, CRA International
Ralph Heath, Lockheed Martin Aeronautics
Ray Johnson, Lockheed Martin Corp.
Dan Korte, Rolls-Royce Defense
Ken Krieg, Samford Global
John Langford, Aurora Flight Sciences
Roger Krone, Boeing Network & Space Systems

Tim Mahoney, Honeywell Aerospace
Eric Martel, Bombardier Aerospace
Nan Mattai, Rockwell Collins
Stephen Mundt, EADS N.A.
Tim Nichols, Siemens PLM Software
David Shook, Siemens PLM Software
Tony Velocci, Aviation Week
Michael Mecham, Aviation Week
Joe Anselmo, Aviation Week

Schedule of Events

May 4

7:00 p.m. Executive Summit Cocktail Reception
Fairmont Hotel

May 5

8:00 a.m. Welcome
Tony Velocci, Editor-in-Chief, Aviation Week

8:30 a.m. Innovation Report - Commercial, Space, Defense and Security
Ray Johnson, Chief Technology Officer, Lockheed Martin Corp.
Nan Mattai, SVP Engineering/Technology, Rockwell Collins
Daryl Pelc, VP Engineering & Technology, Boeing Phantom Works

- Where we go from here
- Systems Engineering - defined and a way forward
- Attracting, keeping critical skills

Roundtable Discussion - how to assure innovation/technology
in new environment

- Gaps in capability/capacity
- Funding innovation for the future
- Improving cycle time for development/R&D

Schedule of Events

- 12:30 p.m. Luncheon
- 1:30 p.m. Wall Street Perspective
Rob Stallard, Analyst, RBC Capital Markets
Ron Epstein, A&D Sr. Research Analyst, Bank of America
Merrill Lynch
- 2:30 p.m. Break
- 3:00 p.m. Challenges Across the Industry
A comparison/contrast of Commercial, Defense and Space
issues from industry leaders
Fred Downey, VP Natl Security, Aerospace Industries Assoc.
Ralph Heath, CEO, Lockheed Martin Aeronautics Co.
Roger Krone, President, Network and Space Systems, Boeing
Tim Mahoney, CEO, Honeywell Aerospace
- Roundtable Discussion - Next Steps
- 5:30 p.m. Adjourn
- 7:00 p.m. Dinner at John G. Shedd Aquarium
Kent Kresa, former Chairman and CEO, Northrop Grumman,
and former Interim Chairman, General Motors

Schedule of Events

May 6

8:30 a.m.

Welcome

Greg Hamilton, President, Aviation Week

8:45 a.m.

Workforce Report - A Year Later and Next Steps

Carole Rickard Hedden, Aviation Week Special Projects
Editor/Workforce

Roundtables - how to assure industry workforce message and
meet critical demand needs

11:00 a.m.

Closing Session - Priorities for the Coming Year

➤ Review/Refine List

➤ Who Does What

12:00 p.m.

Adjourn

General Information

Registration

Attendance at the Aviation Week Executive Summit 2011 is complementary*; however, RSVPs must be made to Carole Rickard Hedden, 505 239 9520, or chedden1@cox.net no later than April 4, 2011.

Hotel Accommodations

Aviation Week has reserved a special rate of \$219 + applicable taxes for attendees of the Aviation Week Executive Summit at the Fairmont Hotel. You must call the hotel directly and reference Aviation Week when making the reservation. This rate expires on April 4, 2011.

Fairmont Chicago – Millennium Park

200 North Columbus Drive

Chicago IL 60601

Tel: 312 565 7400

Check in 3:00 p.m.; check out 12:00 p.m.

*This invitation is non transferable

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