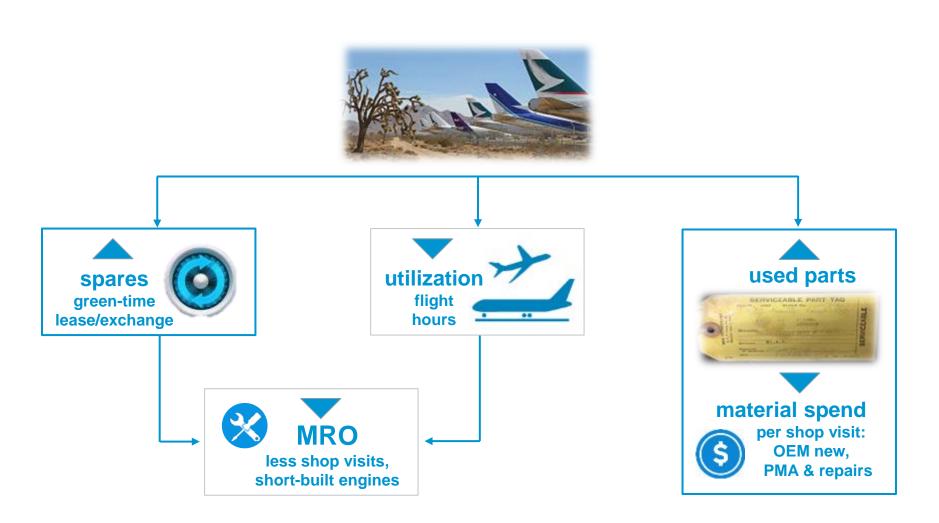




Impact of the surplus market on engine MRO

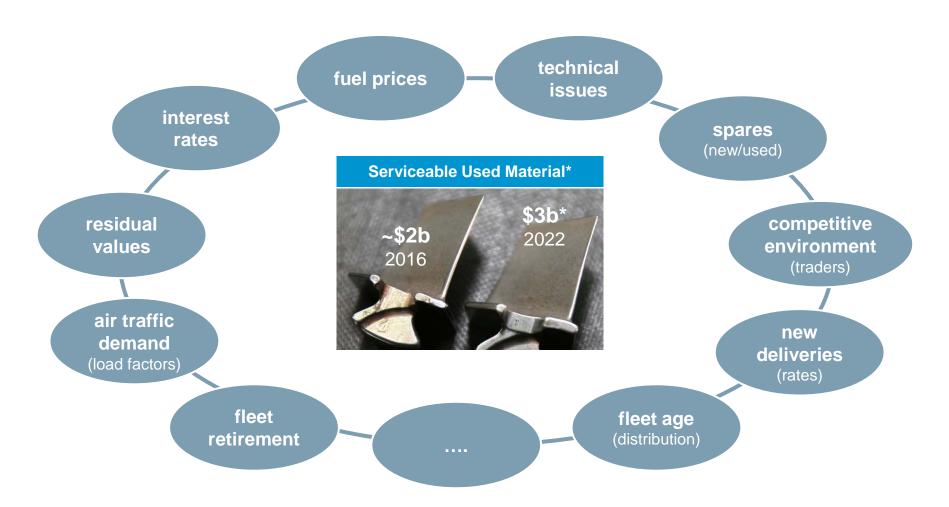


Impact of fleet retirements on engine MRO demand and revenues





What drives the availability of engine SUM? Fuel price is just one of many influencing factors



^{*} ICF 2012 study in constant prices, 2016 estimate

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Material alternatives: SUM is just one source to meet demand

used serviceable material

tear-down/salvage green-time/exchange

repairsOEM DER



new material

logistics solutions

TPC® / Total Part Care consignment/re-marketing

MTU offers more than just parts: individual and flexible solutions



Summary and items for debate



Is the current slow-down in retirements impacting SUM availability and pricing, and for how long?

The market for SUM is getting more and more complex (paperwork, parts traceability)

Can airlines manage their assets more effectively, do they need partners such as MROs to do so?