

- Fighter Squadrons & Flight Testing
 - Assistant Chief Engineer for S3A airplane during first flight preparation
 - Chief Engineer/Production Sidewinder Missile
 - Navy Program Manager for Air-to-Air Missiles/ship launched SeaSparrow
- Lessons Learned: Established Red Team on missile sub-system—right skills—
didn't work because it was not perceived as independent/option ranking weak
- Fix— Use diverse organizations for analysis with clear objectives tasked
- Worked well inside and outside the organization

